

Registered Number: 2874177

**Report of the Directors and
Audited Financial Statements for the Year Ended 31 December 2017
for
British Mountaineering Council
A Private Company Limited by Guarantee**

**British Mountaineering Council
A Private Company Limited by Guarantee**

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for the Year Ended 31 December 2017**

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**British Mountaineering Council
A Private Company Limited by Guarantee**

**Company Information
for the Year Ended 31 December 2017**

DIRECTORS:	N Kurth (acting Chair) E Flaherty S McCalla M Bradbury R Fanner W Kilner R Payne G Richmond L Robinson
SECRETARY:	D Turnbull
REGISTERED OFFICE:	177-179 Burton Road Manchester M20 2BB
REGISTERED NUMBER:	2874177 (England and Wales)
AUDITORS:	DonnellyBentley Limited Statutory Auditor Chartered Accountants 70 Chorley New Road Bolton Lancashire BL1 4BY

British Mountaineering Council
A Private Company Limited by Guarantee

Report of the Directors
for the Year Ended 31 December 2017

The directors present their report with the financial statements of the company for the year ended 31 December 2017.

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review continued to be to act as the representative body for the sport of climbing, mountaineering (including ski-mountaineering) and hill walking.

DIRECTORS

The directors who served during the year were as follows:

N Kurth	G Richmond (appointed 22/04/17)
E Flaherty	L Robinson (appointed 22/04/17)
S McCalla	R Siddiqui (resigned 03/05/17)
M Bradbury (appointed 22/04/17)	J Simpson (resigned 22/04/17)
R Fanner (appointed 22/04/17)	C Knowles (resigned 22/04/17)
W Kilner (appointed 22/04/17)	R Davies (resigned 22/04/17)
R Payne (appointed 22/04/17)	B Smith (resigned 22/04/17)

CHARITABLE DONATIONS

£31,697 was donated to Mountain Heritage Trust in the year.

£690 was donated to BMC Access and Conservation Trust in the year.

STRUCTURE GOVERNANCE AND MANAGEMENT

British Mountaineering Council is a company limited by guarantee and is governed by its Memorandum of Association.

It is a non profit making members body, and its directors are also volunteers. The company has been incorporated without share capital as it is limited by guarantee to a maximum of £1 by each of its members.

In the event of winding up, any surplus cannot be distributed to its members but has to be transferred to a recreational or sporting institution registered in Great Britain with objects similar to those of the company and which shall also prohibit any distribution to its members.

The company is currently in the process of an Organisational Review, which will require revised Articles of Association to be presented to the members in General Meeting. Full details are available at www.thebmc.co.uk.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

**British Mountaineering Council
A Private Company Limited by Guarantee**

**Report of the Directors
for the Year Ended 31 December 2017**

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

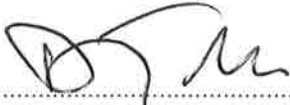
So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

AUDITOR

The auditor, John Shaw and his firm DonnellyBentley Limited, Statutory Auditor, Chartered Accountants, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:



.....
D Turnbull - Secretary

11 April 2018

Report of the Independent Auditors to the Members of British Mountaineering Council

Opinion

We have audited the financial statements of British Mountaineering Council (the 'company') for the year ended 31 December 2017 which comprise Profit and Loss Account, the Balance Sheet and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2017, and of its deficit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Report of the Independent Auditors to the Members of British Mountaineering Council

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement set out on page 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

**Report of the Independent Auditors to the Members of
British Mountaineering Council**

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

John Shaw BA (Hons) FCA DChA (Senior Statutory Auditor)
for and on behalf of DonnellyBentley Limited
Statutory Auditor
Chartered Accountants
70 Chorley New Road
Bolton
BL1 4BY

18 April 2018

British Mountaineering Council
A Private Company Limited by Guarantee

Income and Expenditure Account
for the Year Ended 31 December 2017

Income	Notes	2017 £	2016 £
Membership subscriptions	2	1,823,160	1,783,489
Sports England Grants	3	318,814	568,011
Surplus from Insurance scheme		302,012	266,189
Surplus from Magazines	4	6386	20,301
Surplus from Guidebook sales	5	10,014	16,750
Other publications	6	9,051	11,457
Income from DVD's	7	761	2,783
Income from Maps	8	15	3,443
Sundry Income	9	75,719	22,118
Release of Grants	17	2,136	2,136
Bank Interest and royalties		7,945	14,440
Administration Fees (MTE)		24,881	24,451
Other income re Specialist Programmes		168,056	162,478
		<u>2,748,950</u>	<u>2,898,046</u>
Expenditure			
Salaries and Personnel	10	1,195,562	1,165,987
Office Accommodation and Costs		183,125	206,417
General administrative expenses	11	227,250	190,902
Finance, Consultancy and Bank Charges		96,437	116,211
Marketing and Publicity		78,858	86,219
Summit Magazine		172,742	220,800
Personal Accident and Civil Liability Insurance		264,151	310,426
AGM, Area meetings and Events		98,249	49,365
Cost of Specialist Programmes	12	532,310	529,246
		<u>2,848,684</u>	<u>2,875,573</u>
(Deficit)/Surplus on ordinary activities before taxation		(99,734)	22,473
Corporation Tax		-	-
(Deficit)/Surplus on ordinary activities after taxation		<u>(99,734)</u>	<u>22,473</u>
Retained (deficit)/surplus for the financial year	18	<u>(99,734)</u>	<u>22,473</u>

The notes form part of these financial statements

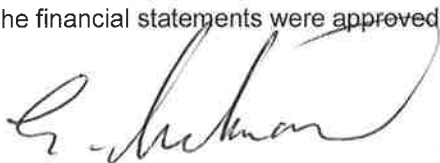
**British Mountaineering Council
A Private Company Limited by Guarantee**

**Balance Sheet
31 December 2017**

	Notes	2017		2016	
		£	£	£	£
Fixed Assets					
Tangible assets	13		479,600		535,346
Investments	20		<u>4</u>		<u>4</u>
			479,604		535,350
Current Assets					
Stocks		65,980		82,791	
Debtors	14	315,462		199,474	
Cash at bank and in hand		<u>1,395,215</u>		<u>1,783,960</u>	
		1,776,657		2,066,225	
Creditors: falling due within one year	15	<u>(1,105,396)</u>		<u>(1,348,840)</u>	
Net Current Assets			<u>671,261</u>		<u>717,385</u>
Total Assets Less Current Liabilities			1,150,865		1,252,735
Deferred Income	16		(52,182)		(54,318)
Total Assets Less Total Liabilities			<u>1,098,683</u>		<u>1,198,417</u>
Capital and Reserves					
Other reserves			-		-
Accumulated fund	18		1,098,683		1,198,417
			<u>1,098,683</u>		<u>1,198,417</u>

The financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and in accordance with the provisions of FRS 102 Section 1A – small entities.

The financial statements were approved by the Board of Directors and were signed on its behalf by:



.....
G Richmond – Director

11 April 2018

The notes form part of these financial statements

British Mountaineering Council
A Private Company Limited by Guarantee

Notes to the Financial Statements
for the Year Ended 31 December 2017

ACCOUNTING POLICIES

General information

British Mountaineering Council is a company limited by guarantee incorporated in England within the United Kingdom. The address of the registered office is 177-179 Burton Road, Manchester, M20 2BB.

The financial statements are presented in sterling which is the functional currency of the company.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Basis of preparing the financial statements

These financial statements have been prepared in accordance with the provisions of Section 1A "Small Entities" of Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. There were no material departures from that standard. The financial statements have been prepared under the historical cost convention.

Income

Income represents the value of goods and services, both invoiced and on a receipts basis supplied by the company, net of value added tax and trade discounts.

The income derived by the British Mountaineering Council encompasses the various aspects of the business including members subscriptions, grants, sales of goods and other sundry income generated throughout the year.

Depreciation

Depreciation has been provided at the following rates in order to write off the assets over their estimated useful lives.

Land and Buildings:	
Freehold property	2% straight line (50 years)
Improvements to freehold property	10% straight line
Plant and Machinery:	
Computer equipment	33.33% straight line
Hut equipment	25% straight line
Competition equipment	20% straight line
Fixtures and fittings	20% reducing balance
Leasehold Improvements	1.96% straight line (50 years)

Stocks

Stock is valued at the lower of cost and net realisable value.

Pensions

The company operates a defined contribution pension scheme. Contributions are charged to the income and expenditure account as they become payable in accordance with the rules of the scheme.

Preparation of consolidated financial statements

The financial statements contain information about British Mountaineering Council as an individual company and do not contain consolidated financial information as the parent of a group. The company has taken the option under Section 398 of the Companies Act 2006 not to prepare consolidated financial statements.

Grants

The Sports Council grant is credited to the income and expenditure account on a time apportioned basis; other grants are credited to the income and expenditure account as the relevant expenditure is recognised.

Investments

Fixed asset investments are stated at cost less provision for permanent diminution in value.

British Mountaineering Council
A Private Company Limited by Guarantee

Notes to the Financial Statements - continued
for the Year Ended 31 December 2017

1. OPERATING SURPLUS

The operating surplus is stated after charging:	2017	2016
	£	£
Depreciation – owned assets	70,569	43,128
Auditors' remuneration	7,775	7,200
Pension costs	64,955	59,583

2. SUBSCRIPTIONS

	2017	2016
	£	£
Individual	1,498,378	1,451,088
Club	317,483	318,974
Organisations and trade	7,299	13,427
	<u>1,823,160</u>	<u>1,783,489</u>

3. SPORTS COUNCIL GRANTS

	2017	2016
	£	£
From Sport England	331,829	758,063
Forwarded to MTE	(13,015)	(71,768)
Forwarded to MTUK	-	(71,781)
Forwarded to NICAS	-	(36,915)
Forwarded to OIA	-	(9,588)
	<u>318,814</u>	<u>568,011</u>

4. SURPLUS FROM MAGAZINES

	2017	2016
	£	£
Income	54,248	55,371
Expenditure	<u>(47,862)</u>	<u>(35,070)</u>
Surplus	<u>6,386</u>	<u>20,301</u>

5. GUIDE BOOK PUBLICATIONS TRADING ACCOUNT

	2017	2016
	£	£
Sales	19,187	26,209
Cost of sales	(5,934)	(8,560)
Donations to Access	209	(899)
Stock write down	<u>(3,448)</u>	<u>-</u>
Surplus	<u>10,014</u>	<u>16,750</u>

**British Mountaineering Council
A Private Company Limited by Guarantee**

**Notes to the Financial Statements - continued
for the Year Ended 31 December 2017**

6. OTHER PUBLICATIONS TRADING ACCOUNT	2017	2016
	£	£
Sales	49,743	63,859
Cost of sales	(40,186)	(52,402)
Stock write down	(506)	-
Surplus	<u>9,051</u>	<u>11,457</u>
7. DVD'S TRADING ACCOUNT	2017	2016
	£	£
Sales	2,509	4,206
Cost of Sales	(1,748)	(1,423)
Surplus	<u>761</u>	<u>2,783</u>
8. MAPS TRADING ACCOUNT	2017	2016
	£	£
Sales	5,325	7,458
Cost of sales	(3,649)	(4,015)
Stock write down	(1,661)	-
Surplus	<u>15</u>	<u>3,443</u>
9. SUNDRY INCOME	2017	2016
	£	£
Reciprocal rights cards	602	798
Sundry	64,243	275
Financial services / introducers fees	10,874	21,045
	<u>75,719</u>	<u>22,118</u>
10. EMPLOYEES AND DIRECTORS	2017	2016
	£	£
Gross salaries	1,009,854	989,791
Social security costs	103,107	99,817
Pension costs	64,955	59,583
Healthcare	4,879	5,118
Recruitment and training	12,767	11,572
Temporary staff	-	106
	<u>1,195,562</u>	<u>1,165,987</u>

No directors remuneration was paid in the year (2016 nil).

The average number of employees during the year was 33 (2016: 32).

**British Mountaineering Council
A Private Company Limited by Guarantee**

**Notes to the Financial Statements - continued
for the Year Ended 31 December 2017**

11. GENERAL ADMINISTRATIVE EXPENSES

	2017	2016
	£	£
Postage	45,436	39,823
Stationery and printing	45,792	42,975
Computer maintenance and software	65,453	64,976
Depreciation	70,569	43,128
	<u>227,250</u>	<u>190,902</u>

12. NET COST OF SPECIALIST ACTIVITIES

	2017	2016
	£	£
Committee and travel costs	80,746	76,843
Direct expenditure relating to activities	451,564	452,403
	<u>532,310</u>	<u>529,246</u>

13. TANGIBLE FIXED ASSETS

	Land and Buildings	Plant and Machinery	Leasehold Improvements	Total
	£	£	£	£
Cost				
At 1 January 2017	526,171	278,293	105,986	910,450
Additions	12,881	1,942	-	14,823
Disposals	-	-	-	-
At 31 December 2017	<u>539,052</u>	<u>280,235</u>	<u>105,986</u>	<u>925,273</u>
Depreciation				
At 1 January 2017	140,080	187,209	47,815	375,104
Charge for the year	31,374	34,095	5,100	70,569
On disposals	-	-	-	-
At 31 December 2017	<u>171,454</u>	<u>221,304</u>	<u>52,915</u>	<u>445,673</u>
Net Book Value				
At 31 December 2017	<u>367,598</u>	<u>58,931</u>	<u>53,071</u>	<u>479,600</u>
At 31 December 2016	<u>386,091</u>	<u>91,084</u>	<u>58,171</u>	<u>535,346</u>

In addition to the above fixed assets, The Glen Brittle Memorial Hall (GBMH – in memory of climbers who died in the Second World War) and the Alex MacIntyre Memorial Hall (AMMH) are also jointly owned by the Officers of the BMC and the Mountaineering Council of Scotland (MCoS). These officials hold the properties in trust for the benefit of the members of these two organisations.

The GBMH was originally transferred to the BMC and MCoS in 1968, and the AMMH in 1983.

According to the 1968 Deed of transfer, the BMC is responsible for the upkeep of the GBMH. In 2015 £50,000 was lent to GBMH, interest free, for a five year period, to be spent on further refurbishment. This year £10,000 has been repaid (2016: nil)

British Mountaineering Council
A Private Company Limited by Guarantee

Notes to the Financial Statements - continued
for the Year Ended 31 December 2017

14. DEBTORS

	2017	2016
	£	£
Prepayments	67,985	57,597
Other debtors	<u>247,477</u>	<u>141,877</u>
	<u>315,462</u>	<u>199,474</u>

15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2017	2016
	£	£
Trade creditors	182,850	223,206
Corporation tax	-	-
Other taxes and social security costs	35,019	20,923
Deferred subscriptions	769,493	762,148
Deferred grant income	2,136	234,850
Other creditors	115,845	107,713
Bank overdraft	53	-
	<u>1,105,396</u>	<u>1,348,840</u>

16. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2017	2016
	£	£
Deferred grant income	<u>52,182</u>	<u>54,318</u>

17. DEFERRED GRANT INCOME

	Grants at 2016	Released in Year	Grants at 2017
	£	£	£
D Whillans Memorial Fund	31,707	(1,201)	30,506
Sports Council	18,136	(686)	17,450
Peak Park Planning Board	388	(14)	374
Rural Development Committee	6,223	(235)	5,988
	<u>56,454</u>	<u>(2,136)</u>	<u>54,318</u>

The deferred grant income will be released as follows:

Within one year	£ 2,136
More than one year	£ 52,182
	<u>£ 54,318</u>

British Mountaineering Council
A Private Company Limited by Guarantee

Notes to the Financial Statements - continued
for the Year Ended 31 December 2017

18. ACCUMULATED FUND: MOVEMENT ON MEMBERS FUNDS

	2017	2016
	£	£
At 1 January 2017	1,198,417	1,175,944
Retained (deficit)/surplus	<u>(99,734)</u>	<u>22,473</u>
At 31 December 2017	<u>1,098,683</u>	<u>1,198,417</u>

19. LIMITED BY GUARANTEE

The company is limited by guarantee and does not have a share capital. Every full member of the company (as defined in the Articles of Association) undertakes to contribute to the assets of the company, in the event of the same being wound up while he is a full member, or within one year after he ceased to be a full member, for payment of the debts and liabilities of the company contracted before he ceased to be a full member, and of the costs, charges and expenses of winding up, and for the adjustment of the rights of the contributories among themselves, such amount as may be required not exceeding (£1) one pound in the case of each individual member and in the case of each club member not exceeding (£1) one pound for every member of that club recorded in its last preceding return to the company.

20. INVESTMENTS: SUBSIDIARY UNDERTAKINGS

The company owns 100% of the share capital of BMC Land Holdings Limited and BMC Climbing Walls Limited. The subsidiaries were both incorporated in England.

	2017
	£
BMC Climbing Walls Ltd has remained dormant since incorporation – cost of investment	2
BMC Land Holdings Limited has been dormant this year – cost of investment	<u>2</u>
	<u>4</u>

BMC Land Holdings Limited results for the year, taken from the unaudited management accounts, are as follows:

	2017	2016
	£	£
Surplus for the year	<u>-</u>	<u>-</u>
Reserves	<u>2</u>	<u>2</u>

BMC Land Holdings Limited has acquired property at various times, which it holds on behalf of the BMC. These are listed below:-

- Wilton Quarry No 1 (Bolton)
- Tremadog Rocks (Craig Bwlch y Moch)
- Craig y Longridge
- Horseshoe Quarry
- Stone Farm Rocks

British Mountaineering Council
A Private Company Limited by Guarantee

Notes to the Financial Statements - continued
for the Year Ended 31 December 2017

20. SUBSIDIARY UNDERTAKINGS (continued)

Mountain Heritage Trust, BMC Land and Property Trust and Mountain Training Trust are all companies limited by guarantee and have no share capital. Their memorandum and articles of association state that no portion of their income or property shall be paid or transferred directly or indirectly to members of the companies as they are all Registered Charities.

British Mountaineering Council is the sole member of both Mountain Heritage Trust and BMC Land and Property Trust and controls the appointment of trustees to both these charities.

British Mountaineering Council is one member of three of Mountain Training Trust members and is entitled to nominate one representative as trustee and director to the Board of the Mountain Training Trust.

Mountain Heritage Trust results for the year, taken from the unaudited management accounts, are as follows:

	2017	2016
	£	£
(Deficit)/Surplus for the year	<u>(18,202)</u>	<u>42,254</u>
Reserves	<u>92,226</u>	<u>110,381</u>

BMC Land and Property Trust results for the year, taken from the unaudited management accounts, are as follows:

	2017	2016
	£	£
(Deficit)/Surplus for the year	<u>(43,872)</u>	<u>184,300</u>
Reserves	<u>200,642</u>	<u>244,515</u>

Mountain Training Trust results taken from the latest audited accounts, are as follows:

	31/03/2017	31/03/2016
	£	£
(Deficit)/Surplus for the year (after actuarial gains/losses)	<u>(172,020)</u>	<u>58,431</u>
Reserves	<u>(391,746)</u>	<u>(219,726)</u>

21. RESERVES POLICY

The British Mountaineering Council's policy on reserves is to retain funds available for general purposes of a minimum of 3 months and a maximum of 9 months in value of annual expenditure.

Reserves are required in the short term to ensure the British Mountaineering Council has adequate working capital in order to meet its general business commitments, including those to staff, and to protect the work of the British Mountaineering Council against threats such as a fall in the level of income. In the longer term such reserves provide a strategic financial support to the planning processes of the British Mountaineering Council.

British Mountaineering Council
A Private Company Limited by Guarantee

Notes to the Financial Statements - continued
for the Year Ended 31 December 2017

22. RELATED PARTY TRANSACTIONS

As explained in note 21, the British Mountaineering Council controls Mountain Heritage Trust (MHT), a charity, through the appointment of trustees to this charity.

The transactions (BMC expenditure) with MHT are listed below:

Donation towards audit fee £4,200 (2016: £2,600)
Donation towards running costs £26,763 (2016: £28,744)
Payment of trustees travelling expenses £734 (2016: £1,663)

The British Mountaineering Council also has a relationship with Mountain Training Trust (MTT) and Mountain Training England (MTE) through the appointment of a trustee, as the BMC representative, to the Boards of these registered charities.

The transactions (BMC income and expenditure) with MTE and MTT are listed below:

		2017	2016
		£	£
BMC income:	MTE re accountancy services and desk space for officer	24,881	24,451
BMC expenditure:	MTE re profit share from DVD sales	303	599
	MTT re profit share from DVD sales	535	278

23. CONTROLLING PARTY

The company is not controlled by any one individual but overseen by the Board of Directors and National Council; and ultimately the body of the full membership.

**British Mountaineering Council
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**Income and Expenditure Account
for the Year Ended 31 December 2017**

	2017	2016
	£	£
Income	2,748,950	2,898,046
Administrative expenses	<u>(2,848,684)</u>	<u>(2,875,573)</u>
Operating (loss)/profit	<u>(99,734)</u>	<u>22,473</u>
(Loss)/Surplus before tax	<u>(99,734)</u>	<u>22,473</u>

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British Mountaineering Council
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Schedule to the Income and Expenditure Account
for the Year Ended 31 December 2017

	2017	2016
	£	£
Income		
Membership subscriptions	1,823,160	1,783,489
Sports Council grants	318,814	568,011
Surplus from insurance scheme	302,012	266,189
Surplus from magazines - High, OTE, Climber & Trail	6,386	20,301
Surplus from guidebook sales	10,014	16,750
Other publications	9,051	11,457
Income from DVD's	761	2,783
Income from maps	15	3,443
Sundry Income (Hut, RR Cards, Partnership, Sponsorship)	75,719	22,118
Release of grants	2,136	2,136
Bank interest	7,188	13,344
Credit card royalties	757	1,096
Administration fees (MTE)	24,881	24,451
Specialist programme income	168,056	162,478
	<u>2,748,950</u>	<u>2,898,046</u>
Expenditure		
Employee costs:-		
Salaries and NI	1,112,961	1,089,608
Pension and life assurance costs	64,955	59,583
Healthcare	4,879	5,118
Recruitment expenses	204	679
Training courses	12,563	10,893
Temporary staff	-	106
	<u>1,195,562</u>	<u>1,165,987</u>
Premises costs:-		
Office rates, fuel and services	55,316	52,901
Communication	105,496	120,764
Servicing and repairs	8,324	13,088
Office sundry	13,989	19,664
	<u>183,125</u>	<u>206,417</u>
General administrative expenses:-		
Postage	45,436	39,823
Printing and stationery	45,792	42,975
Computer maintenance and software	65,453	64,976
Depreciation	70,569	43,128
	<u>227,250</u>	<u>190,902</u>

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**British Mountaineering Council
A Private Company Limited by Guarantee**

**Schedule to the Income and Expenditure Account
for the Year Ended 31 December 2017**

	2017	2016
	£	£
Legal and Professional costs:-		
Audit fees	7,775	7,200
Finance and consultancy	62,711	78,817
Bank charges	311	311
Credit card charges	25,640	29,883
	<u>96,437</u>	<u>116,211</u>
Marketing and Publicity:-		
All advertising and publicity	103,467	139,378
Less allocated to insurance	<u>(24,609)</u>	<u>(53,159)</u>
	<u>78,858</u>	<u>86,219</u>
Summit Magazine	172,742	220,800
Personal accident and civil liability insurance	264,151	310,426
AGM, area meetings and events	98,249	49,365
Cost of specialist programmes	532,310	529,246
	<u>1,067,452</u>	<u>1,109,837</u>
TOTAL	<u>2,848,684</u>	<u>2,875,573</u>

**British Mountaineering Council
A Private Company Limited by Guarantee**

**Schedule to the Income and Expenditure Account
for the Year Ended 31 December 2017**

	2017		2016	
Sports Council Grants	£	£	£	£
From Sport England	331,829		758,063	
Forwarded to MTE	(13,015)		(71,768)	
Forwarded to MTUK	-		(71,781)	
Forwarded to NICAS	-		(36,915)	
Forwarded to OIA	-		(9,588)	
	<u> </u>	318,814	<u> </u>	568,011
 Allocated as follows:-				
Admin staff cost	17,017		44,228	
Consultancy cost regarding rebranding	-		75,420	
Summit	9,500		19,722	
Excellence/Talent ID	46,812		53,012	
Technical	750		3,000	
Communications and media	44,563		132,345	
Area officers	121,225		145,272	
Competitions	53,096		33,384	
Youth	16,351		38,762	
Equity	7,625		14,287	
Climbing walls	1,875		8,579	
	<u> </u>	<u>(318,814)</u>	<u> </u>	<u>(568,011)</u>
		<u> </u>		<u> </u>

**British Mountaineering Council
A Private Company Limited by Guarantee**

Specialist Programmes in 2017

	Access & Conservation	Facilities	Heritage	Guide- books	Competitions	Expeditions	Safety & Training	Technical	Youth & Equity	National & International Representation	Performance	Volunteers Clubs & Media	Total
Start Fund at 1 January 2017	-	2,112	-	-	-	12,213	-	-	-	-	-	-	14,325
Programme Income:													
Sports Council grants	-	1,875	-	-	53,096	-	46,812	750	23,976	121,225	-	42,619	290,353
Other grants, donation & sales	-	-	-	-	97,990	-	69,472	-	594	-	-	-	168,056
Programme costs:													
Direct costs	(35,352)	(14,675)	(31,870)	-	(209,055)	(17,303)	(106,554)	(2,237)	(18,029)	(81,134)	(14,404)	(19,200)	(549,813)
Committee and travel costs	(12,457)	(1,125)	(871)	-	(4,950)	(668)	(1,934)	(1,657)	(4,429)	(52,655)	-	-	(80,746)
Surplus/(loss) pre overhead allocation	(47,809)	(13,925)	(32,741)	-	(62,919)	(19,386)	7,796	(3,144)	2,112	(12,564)	(14,404)	23,419	(173,565)
End Fund at 31 December 2017	-	2,112	-	-	-	13,628	-	-	-	-	-	-	15,740
Costs with staff allocation:													
Staff PY	2.7	0.5	0.1	0.9	1.1	0.1	1.2	0.6	1.8	3.0	0.2	0.5	12.9
Overhead allocation	196,977	33,811	18,068	93,132	80,562	8,193	83,293	45,060	131,084	212,781	15,020	38,233	956,214
(Surplus)/loss pre overhead allocation	47,809	13,925	32,741	-	62,919	19,386	(7,796)	3,144	(2,112)	12,564	14,404	(23,419)	173,565
Net cost	244,786	47,736	50,809	93,132	143,481	27,579	75,497	48,204	128,972	225,345	29,424	14,814	1,129,779
Direct costs	35,352	14,675	31,870	-	209,055	17,303	106,554	2,237	18,029	81,134	14,404	19,200	549,813
Committee and travel costs	12,457	1,125	871	-	4,950	668	1,934	1,657	4,429	52,655	-	-	80,746
Overhead allocation	196,977	33,811	18,068	93,132	80,562	8,193	83,293	45,060	131,084	212,781	15,020	38,233	956,214
Total expenditure	244,786	49,611	50,809	93,132	294,567	26,164	191,781	48,954	153,542	346,570	29,424	57,433	1,586,773

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