Registered Number: 2874177

Report of the Directors and

Audited Financial Statements for the Year Ended 31 December 2012

for

British Mountaineering Council

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Company Information for the Year Ended 31 December 2012

DIRECTORS: S Titt

D F Lanceley E Douglas K Phillips M Watson

SECRETARY: D Turnbull

REGISTERED OFFICE: 177-179 Burton Road

Manchester M20 2BB

REGISTERED NUMBER: 2874177 (England and Wales)

AUDITORS: Bentleys

Chartered Accountants 70 Chorley New Road

Bolton Lancashire BL1 4BY

Report of the Directors for the Year Ended 31 December 2012

The directors present their report with the financial statements of the company for the year ended 31 December 2012.

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review continued to be to act as the representative body for the sport of climbing, mountaineering (including ski-mountaineering) and hill walking.

DIRECTORS

The directors who served during the year were as follows:

R Carrington (resigned 28/04/12)

A Seguy (resigned 28/04/12)

S Titt

D F Lanceley

E Douglas

M Watson (appointed 28/04/12)

K Phillips (appointed 28/04/12)

The company has two subsidiaries, one of which is a charity and its principal activity is the education and training of persons in climbing, hill walking and mountaineering.

CHARITABLE DONATIONS

£20,750 was donated to Mountain Heritage Trust and £50,000 to BMC Access and Conservation Trust in the year.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

The auditor, Bentleys Chartered Accountants, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Report of the Directors for the Year Ended 31 December 2012

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:

D Turnbull - Secretary

20/03/2013 Date

Report of the Independent Auditors to the Members of British Mountaineering Council

We have audited the financial statements of British Mountaineering Council for the year ended 31 December 2012 on pages four to fourteen. The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard for Smaller Entities (effective April 2008) (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities).

This report is made solely to the company's members, as a body, in accordance with Sections 495 and 496 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page two, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2012 and of its surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements and the Report of the Directors in accordance with the small companies regime.

John Joseph Shaw BA (Hons) FCA DChA (Senior Statutory Auditor)

for and on behalf of Bentleys

Statutory Auditor Chartered Accountants 70 Chorley New Road Bolton

BL1 4BY

20 March 2013

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Income and Expenditure Account for the Year Ended 31 December 2012

Income	Notes	2012 £	2011 £
Membership subscriptions	2	1,516,810	1,410,334
Sports England Grants	3 & A	407,924	219,650
Other Grants and Donations	4	800	6,315
Surplus from Insurance scheme		304,847	310,548
Surplus from Magazines	5	17,913	11,295
Surplus from Guidebook sales	6	23,300	18,543
Other publications	7	14,834	16,217
(Deficit)/Income from Videos	8	(14,621)	6,587
(Deficit)/Income from Maps	9	5,614	(737)
Sundry Income	10	19,277	28,478
Release of Grants	20	2,136	2,136
Bank Interest and royalties		33,644	24,351
Administration Fees (MTE)		22,936	22,268
Other income re Specialist programmes		96,950	49,660
Expenditure		2,452,364	2,125,645
Salaries and Personnel	11	1,011,178	932,080
Office Accommodation and Costs		163,419	128,894
General administrative expenses	12	225,081	195,749
Finance, Consultancy and Bank Charges	13	57,715	50,876
Marketing and Publicity		87,264	72,224
Summit Magazine		144,549	114,010
Personal Accident and Civil Liability Insurance		322,811	312,913
AGM, Area meetings and Events		34,100	29,799
Cost of Specialist Activities	14	397,112	306,633
		2,443,229	2,143,178
Surplus/(Deficit) on ordinary activities before taxation		9,135	(17,533)
Corporation Tax	15		(1,884)
Surplus/(Deficit) on ordinary activities after taxation		9,135	(19,417)
Retained surplus/(deficit) for the financial year	21	9,135	(19,417)

Balance Sheet 31 December 2012

	Notes	£	2012 £	£	2011 £
Fixed Assets			1 57	·**	-
Tangible Assets	16		255,601		258,327
Investments	23		4		4
			255,605		258,331
Current Assets					
Stocks		20.525			
Debtors	47	96,595		84,294	
Cash at Bank & in Hand	17	353,116		113,728	
Casil at Balik & III Halld		2,168,884		2,258,004	
		2,618,595		2,456,026	
Creditors : falling due within					
one year	18	(1,584,274)		_(1,431,430)	
				_(1,401,400)	
Net Current Assets			1,034,321		1,024,596
Total Assets less Current					
Liabilities			1,289,926		1,282,927
			,,200,020		1,202,921
	19 &				
Deferred Income	20		(62,862)		(64,998)
Total Assets Less Total					
Liabilities			4 007 004		
Liabilities			1,227,064		1,217,929
Capital & Reserves					
Other Reserves					
Accumulated Fund	21		1,227,064		4 047 000
	4.1		1,227,004		1,217,929
			1,227,064		1 017 000
			1,221,007		1,217,929

The financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and with the Financial Reporting Standard for Smaller Entities (effective April 2008).

The financial statements were approved by the Board of Directors and were signed on its behalf by:

20/03/2013

D F Lanceley – Director

Date

Notes to the Financial Statements for the Year Ended 31 December 2012

ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008).

Income

Income represents the value of goods and services, both invoiced and on a receipts basis supplied by the company, net of value added tax and trade discounts.

The income derived by the British Mountaineering Council encompasses the various aspects of the business including members subscriptions, grants, sales of goods and other sundry income generated throughout the year.

Depreciation

Depreciation has been provided at the following rates in order to write off the assets over their estimated useful lives.

Land and Buildings:

Freehold property	2% straight line (50 years)
Improvements to freehold property	25% straight line

Plant and Machinery:

Computer equipment	33.33% straight line
Hut equipment	25% straight line
Competition equipment	20% straight line
Fixtures and fittings	20% reducing balance

Leasehold Improvements 1.96% straight line (51 years)

Stocks

Stock is valued at the lower of cost and net realisable value.

Pensions

The company operates a defined contribution pension scheme. Contributions are charged to the income and expenditure account as they become payable in accordance with the rules of the scheme.

Preparation of consolidated financial statements

The financial statements contain information about British Mountaineering Council as an individual company and do not contain consolidated financial information as the parent of a group. The company has taken the option under Section 398 of the Companies Act 2006 not to prepare consolidated financial statements.

Grants

Grants are credited to the income and expenditure account as the relevant expenditure has been recognised.

1. OPERATING SURPLUS

The operating surplus is stated after charging:	2012	2011
	£	£
Depreciation – owned assets	18,930	18,824
Auditors' remuneration - current auditor	6,300	6,000
Pension costs	49,228	46,769

There was no directors remuneration or pension contributions paid in the year (2011 nil).

Notes to the Financial Statements - continued for the Year Ended 31 December 2012

2. SUBSCRIPTIONS

	Individual Club Organisations & Trade	2012 £ 1,227,180 275,230 14,400 1,516,810	2011 £ 1,105,773 287,952 16,609 1,410,334
3.	SPORTS COUNCIL GRANTS		
	From Sport England Forwarded to MTE Forwarded to MTUK	2012 £ 529,174 (55,500) (65,750) 407,924	2011 £ 352,150 (61,875) (70,625) 219,650
4.	OTHER GRANTS AND DONATIONS		
5.	MTT - Access Training, Technical & Youth Events Other grant to Access program SURPLUS FROM MAGAZINES	2012 £ 800 - 800	2011 £ 4,200 2,115 6,315
	Income Expenditure Surplus	2012 £ 90,495 (72,582) 17,913	2011 £ 87,912 (76,617) 11,295
6.	GUIDE BOOK PUBLICATIONS TRADING ACCOUNT		
	Sales Cost of Sales Donations to Access Surplus	2012 £ 37,898 (13,184) (1,414) 23,300	2011 £ 31,562 (11,663) (1,356) 18,543

Notes to the Financial Statements - continued for the Year Ended 31 December 2012

7. OTHER PUBLICATIONS TRADING ACCOUNT

	Sales Cost of Sales Surplus	2012 £ 53,667 (38,833) 14,834	2011 £ 60,408 (44,191) 16,217
8.	DVD'S TRADING ACCOUNT		
	Sales Cost of Sales (Deficit)/Surplus	2012 £ 9,030 (23,651) (14,621)	2011 £ 9,399 (2,812) 6,587
9.	MAPS TRADING ACCOUNT		
	Sales Cost of Sales (Deficit)/Surplus	2012 £ 15,264 (9,650) 5,614	2011 £ 16,835 (17,572) (737)
10.	SUNDRY INCOME		
	Reciprocal Rights Cards Sundry Financial Services / Introducers fees	2012 £ 830 391 18,056 19,277	2011 £ 497 1,421 26,560 28,478
11.	EMPLOYEE COSTS		
	Gross Salaries Social Security Costs Pension Costs Healthcare Recruitment and Training Temporary Staff Redundancy	2012 £ 826,404 87,427 49,228 2,818 6,133 25,545 13,623 1,011,178	2011 £ 787,590 82,170 46,769 2,861 6,940 5,750

No directors remuneration was paid in the year (2011 nil).

Notes to the Financial Statements - continued for the Year Ended 31 December 2012

12. GENERAL ADMINISTRATIVE EXPENSES

	2012	2011
	£	£
Postage	45,142	40,375
Stationery & Printing	83,912	84,766
Computer Maintenance & software	77,097	51,784
Depreciation	18,930	18,824
	225,081	195,749

13. FINANCE CONSULTANCY AND BANK CHARGES

Included in Finance Consultancy and Bank Charges is an amount of £6,500 (2011 £6,000) relating to auditors fees.

14. NET COST OF SPECIALIST ACTIVITIES

		2012	2011
		£	£
	Committee and travel costs	64,854	59,736
	Direct expenditure relating to activities	332,258	246,897
		397,112	306,633
15.	CORPORATION TAX		
		2012	2011
		£	£
	Charge in year		1,886
	Underprovision re previous year	40	(2)
			1,884

16. TANGIBLE FIXED ASSETS

	Land and Buildings	Plant and Machinery	Leasehold Improvements	Total
Cost	L	L	£	£
At 1 January 2012	272,044	160,210	92,868	525,122
Additions	**************************************	16,204	-	16,204
Disposals				-
At 31 December 2012	272,044	176,414	92,868	541,326
Depreciation				
At 1 January 2012	101,629	131,917	33,249	266,795
Charge for the year	5,149	11,961	1,820	18,930
On disposals		32		
At 31 December 2012	106,778	143,878	35,069	285,725
Net Book Value				
At 31 December 2012	165,266	32,536	57,799	255,601
At 31 December 2011	170,415	28,293	59,619	258,327

The British Mountaineering Council also jointly owns the Glen Brittle and Alex MacIntyre huts along with the Mountaineering Council of Scotland. No value for these assets is included in the above totals.

Notes to the Financial Statements - continued for the Year Ended 31 December 2012

17.	DEBTORS			
			2012	2011
			£	£
	Prepayments		317,958	65,018
	Staff loans		-	1,783
	Other debtors		35,158	46,927
	3.10. 332.613		353,116	113,728
				113,726
18.	CREDITORS: AMOUNTS FALLING DUE WIT	THIN ONE YEAR		
10.	CREDITORS. AMOUNTS FALLING DUE WIT	HIN ONE TEAK	2042	0044
			2012 £	2011
	Trade creditors			£
	Corporation tax		538,274	275,178
	Other taxes and social security costs			1,886
	Deferred subscriptions		26,063	29,547
	Deferred grant income		721,961	711,697
	Other creditors		146,139	246,892
	Other creditors		151,837	166,230
			1,584,274	1,431,430
102125				
19.	CREDITORS: AMOUNTS FALLING DUE AF	TER MORE THAN	ONE YEAR	
			2012	2011
			£	£
	Deferred grant income		62,862	64,998
20.	DEFERRED GRANT INCOME			
		Grants at	Released in	Grants at
		2011	Year	2012
		£	£	£
	D Whillans memorial fund	37,712	(1,201)	36,511
	Sports council	21,566	(686)	20,880
	Peak park planning board	458	(14)	444
	Rural development committee	7,398	(235)	7,163
		67,134	(2,136)	64,998
	The deferred grant income will be released as	follows:		
	Mithin and una		277	£
	Within one year		2,13	
	More than one year		62,86 64,99	
			04,98	90_
21	MOVEMENT ON MEMBERS FUNDS			
21.	MOVEMENT ON MEMBERS FUNDS		0040	
			2012	2011
	At 1 January 2012		£	£
	At 1 January 2012		1,217,929	1,237,346
	Retained surplus/(deficit)		9,135	(19,417)
	At 31 December 2012		1,227,064	1,217,929

Notes to the Financial Statements - continued for the Year Ended 31 December 2012

22. LIMITED BY GUARANTEE

The company is limited by guarantee and does not have a share capital. Every full member of the company (as defined in the Articles of Association) undertakes to contribute to the assets of the company, in the event of the same being wound up while he is a full member, or within one year after he ceased to be a full member, for payment of the debts and liabilities of the company contracted before he ceased to be a full member, and of the costs, charges and expenses of winding up, and for the adjustment of the rights of the contributories among themselves, such amount as may be required not exceeding (£1) one pound in the case of each individual member and in the case of each club member not exceeding (£1) one pound for every member of that club recorded in its last preceding return to the company.

23. SUBSIDIARY UNDERTAKINGS

The company owns 100% of the share capital of BMC Land Holdings Limited (formerly Tremadog Rocks Limited) and BMC Climbing Walls Limited. The subsidiaries were both incorporated in England.

2012
£
2
2
4

BMC Land Holdings Limited results for the year, taken from the unaudited management accounts, are as follows:

	2012	2011
	£	£
Surplus for the year	<u> </u>	
Reserves	2	2

BMC Land Holdings Limited has acquired property at various times, which it holds on behalf of the BMC. These are listed below:-

Wilton Quarry No 1 (Bolton)
Tremadog Rocks (Craig Bwlch y Moch)
Craig y Longridge
Horseshoe Quarry
Stone Farm Rocks

Mountain Heritage Trust, BMC Land and Property Trust and Mountain Training Trust are all companies limited by guarantee and have no share capital. Their memorandum and articles of association state that no portion of their income or property shall be paid or transferred directly or indirectly to members of the companies as they are all Registered Charities.

British Mountaineering Council is the sole member of both Mountain Heritage Trust and BMC Land and Property Trust and controls the appointment of trustees to both these charities.

British Mountaineering Council is one member of three of Mountain Training Trust members and is entitled to nominate one representative as trustee and director to the Board of the Mountain Training Trust.

Notes to the Financial Statements - continued for the Year Ended 31 December 2012

Mountain Heritage Trust results for the year, taken from the unaudited management accounts, are as follows:

	2012	2011
	£	£
(Deficit)/Surplus for the year	(24,723)_	34,373
Reserves	30,470	55,193

BMC Land and Property Trust results for the year, taken from the unaudited management accounts, are as follows:

	2012	2011
	£	£
Surplus for the year	7,889_	6,834_
Reserves	47,577	39,688

In 2011 the BMC Land and Property Trust (a Registered Charity) entered into a leasehold agreement with The Sports Council Trust Company to manage the car park and campsite at Harrison's Rocks (Groombridge) until 10 November 2014.

Mountain Training Trust results taken from the latest audited accounts, are as follows:

	31/03/12	31/03/11
	£	£
(Deficit)/Surplus for the year (after actuarial gains/losses)	_(568,990)_	598,384_
Reserves	(495,993)	72,997

24. RESERVES POLICY

The British Mountaineering Council's policy on reserves is to retain funds available for general purposes of a minimum of 3 months and a maximum of 9 months in value of annual expenditure.

Reserves are required in the short term to ensure the British Mountaineering Council has adequate working capital in order to meet its general business commitments, including those to staff, and to protect the work of the British Mountaineering Council against threats such as a fall in the level of income. In the longer term such reserves provide a strategic financial support to the planning processes of the British Mountaineering Council.

25. RELATED PARTY TRANSACTIONS

As explained in note 23, the British Mountaineering Council controls Mountain Heritage Trust (MHT), a charity, through the appointment of trustees to this charity.

The transactions (BMC expenditure) with MHT are listed below:

Donation towards audit fee £2,750 (2011: £2,750)

Donation towards running costs £18,000 (2011: £15,000)

Payment of trustees travelling expenses £1,733 (2011: £1,303)

Notes to the Financial Statements - continued for the Year Ended 31 December 2012

The British Mountaineering Council also has a relationship with Mountain Training Trust (MTT) and Mountain Training England (MTE) through the appointment of a trustee, as the BMC representative, to the Boards of these registered charities. Also David Lanceley is a trustee of both MTT and BMC.

The transactions (BMC income and expenditure) with MTE and MTT are listed below:

BMC income:	MTE re accountancy services and desk space for officer MTT re services of board advisors	£22,936 £800
BMC expenditure:	MTE re profit share from DVD sales MTT re profit share from DVD sales	£945 £877

Mr E Douglas, a director of British Mountaineering Council, was paid a fee of £625 at normal commercial rates for articles written for the Summit magazine and £14,580 as maternity cover for the Press Officer role.

26. CONTROLLING PARTY

The company is not controlled by any one individual but by the Board of Directors.

Income and Expenditure Account for the Year Ended 31 December 2012

	2012 £	2011 £
Income	2,452,364	2,125,645
Administrative expenses	_(2,443,229)_	(2,143,178)
Operating profit/(loss)	9,135	(17,533)
Surplus/(Loss) before tax	9,135	(17,533)

Schedule to the Income and Expenditure Account for the Year Ended 31 December 2012

	2012 £	2011 £
Income	j., 644 i)	~
Membership subscriptions	1,516,810	1,410,334
Sports Council Grants	407,924	219,650
UK Sports Council Grant International travel	-	
Harrisons Rocks Contract	<u>-</u>	_
Other Grants and Donations	800	6,315
Surplus from Insurance scheme	304,847	310,548
Surplus from Magazines - High, OTE, Climber & Trail	17,913	11,295
Surplus from Guidebook sales	23,300	18,543
Other publications	14,834	16,217
(Deficit)/Income from Videos	(14,621)	6,587
(Deficit)/Income from Maps	5,614	(737)
Sundry Income (Hut,RR Cards, Coaches)	19,277	28,478
Release of Grants	2,136	2,136
Bank Interest	32,283	22,847
Credit card Royalties Administration Fees (MTE)	1,361	1,504
Specialist Programme Income	22,936	22,268
opecialist Programme income	96,950	49,660
	2,452,364	2,125,645
Expenditure Employee costs:-		
Salaries and NI	927,454	869,760
Pension and Life Assurance Costs	49,228	46,769
Healthcare	2,818	2,861
Recruitment Expenses	870	-
Training Courses	5,263	6,940
Temporary Staff	25,545	5,750
	1,011,178	932,080
Premises costs:-		
Office Rates, Fuel and Services	40.266	47.066
Communication	49,366 83,670	47,966 55,050
Servicing and Repairs	13,066	55,050 10,686
Office Sundry	17,317	15,192
,	163,419	128,894
	100,419	120,094
General administrative expenses:-		
Postage	45,142	40,375
Printing and Stationery	83,912	84,766
Computer maintenance & software	77,097	51,784
Depreciation	18,930_	18,824
	225,081	195,749
		14

Schedule to the Income and Expenditure Account for the Year Ended 31 December 2012

	2012	2011
	3	£
Legal & professional costs:-		
Audit Fees	6,097	6,000
Finance and Consultancy	14,346	8,972
Bank Charges	261	261
Credit Card Charges	37,011_	35,643
	57,715	50,876
Marketing and publicity:-		
All advertising and Publicity	135,505	124,463
Less allocated to Insurance	(48,241)	(52,239)
	87,264	72,224
Summit magazine	144,549	114,010
Personal accident and civil liability insurance	322,811	312,913
AGM, area meetings & events	34,100	29,799
Cost of specialist programmes	397,112_	306,633
	898,572	763,355
TOTAL	2,443,229	2,143,178

Schedule to the Income and Expenditure Account for the Year Ended 31 December 2012

Sports Council Grants	£	2012 £	£	2011 £
From Sport England	529,174		352,150	
Forwarded to MLTE Forwarded to MLTUK	(55,500) (65,750)		(61,875) (70,625)	
		407,924		219,650
Allocated as follows:-				
Admin Staff cost	26,564		11,463	
IT Staff cost	10,625		(7,500)	
Summit	4,625		3,375	
Excellence/Talent ID	36,602		71,418	
Communications and media	275,640		93,148	
Area Officer	20,265		-	
Competitions	20,624		34,374	
Equity	9,979		13,372	
Climbing Walls	3,000		-	
		(407,924)		(219,650)

British Mountaineering Council

Specialist Programmes in 2012

					openial Logiannes III 2012	OSTATILITY	311771116						
									3	National &	•	Media	
	Access & Conservation Facilities	acilities	Heritage	Guide- books	Competitions Expeditions	xpeditions	Sarety & Training	Technical	Fourth &	International Representation Performance		Volunteers & Clubs	Total
Start Fund @ 1 January 2012	9,862	t	E	ı	t	12,468	ı	·	E	Ē.	Ui	ľ	22,330
Programme Income		000			10900		000		0220	390 00		255 640	976
Sports council Grants	•	3,000	'	•	470,02	•	200,00	•	6 / 66	20,203	' ;	700,040	0 10
Other grants, donation & sales	316	1,707	E	1	57,001	Ĩ	18,550	r	18783	ı	806	II.	96,949
Programme costs													
Direct Costs	(31,158)	(5,673)	(20,750)		(101,453)	(14,121)	(45, 143)	(547)	(15,771)	(26,924)	(16,992)	(87,825)	(366,358)
Committee & travel costs	(17,301)	(1,175)	(2,069)	ï	(2,719)	(831)	(805)	(2,200)	(2,591)	(32,654)	E	(2,413)	(64,854)
Surplus/(loss) pre overhead allocation	(48,460)	(2,141)	(22,819)		(26,547)	(19,163)	9,107	(2,748)	10,400	(39,313)	(16,083)	165,402	7,636
End Fund @ 31 December 2012	9,862	٠	1		1	16,680	٠	1		•	•		26,542
Coete with etaff allocation													
Staff PY	2.8	1.0	0.1	0.9	0.6	0.1	0.7	0.5	0.7	2.0	0.2	1.3	10.8
Overhead allocation	186,820	71,018	17,671	63,439	41,429	7,768	44,019	36,251	44,019	137,056	14,241	84,154	747,884
(Surplus)/loss pre overhead allocation	48,460	2,141	22,819	1	26,547	19,163	(9,107)	2,748	(10,400)	39,313	16,083	(165,402)	(7,636)
Net cost	235,279	73,159	40,490	63,439	926'29	26,931	34,912	38,998	33,618	176,369	30,325	(81,248)	740,248
Direct costs	31,158	5,673	20,750	•	101,453	14,121	45,143	547	15,771	26,924	16,992	87,825	366,358
Committee & travel costs	17,301	1,175	2,069	,	2,719	831	905	2,200	2,591	32,654	ī.	2,413	64,854
Overhead allocation	186,820	71,018	17,671	63,439	41,429	7,768	44,019	36,251	44,019	137,056	14,241	84,154	747,884
Total expenditure	235,279	77,865	40,490	63,439	145,601	22,720	90,064	38,998	62,381	196,634	31,233	174,392	1,179,096

This page does not form part of the statutory financial statements